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NATIONAL SECURITY COUNCIL
WASHINGTON, D.C. 20506

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March 1, 1982

MEMORANDUM FOR L. PAUL BREMER III
Executive Secretary
Department of State

LIEUTENANT COLONEL ROBERT T. MEEHAN
Assistant for Interagency Matters
Office of the Secretary of Defense

MR. THOMAS B. CORMACK
Executive Secretary
Central Intelligence Agency

COLONEL CHARLES F. STEBBINS
Executive Assistant to the
Chairman, Joint Chiefs of Staff

SUBJECT: Minutes of Interagency Review Group Meeting,
NSSD 1-82, February 26, 1982

Attached are summary minutes of the NSSD 1-82 interagency review group meeting held on February 26, 1982. As the minutes indicate, the next NSSD 1-82 interagency review group meeting will be on March 5, 1:30 p.m., in Room 305, OEOB.

All matters relating to the content of this NSSD remain classified TOP SECRET and will be handled on a strict need-to-know basis. However, the fact that a review of US national security policy is underway, is unclassified.

Michael O. Wheeler

Michael O. Wheeler
Colonel, USAF
Staff Secretary

Attachment
Minutes

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Review March 1, 1988

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Minutes of Interagency Review Group, NSSD 1-82

Participants

Thomas C. Reed, NSC Staff, Chairman
Fred C. Ikle, DOD
Henry S. Rowan, CIA
Richard R. Burt, State
Francis J. West, Jr., DOD
LTG Paul Gorman, JCS
VADM T. J. Bigley, JCS
James Roche, State
Steven Sestanovich, State
Col Celland Downes, JCS
Norman A. Bailey, NSC Staff
Carnes R. Lord, NSC Staff
Ken E. deGraffenreid, NSC Staff
LTC Allan A. Myer, NSC Staff
Maj Robert M. Kimmitt, NSC Staff

Time and Place: 4:00 p.m. to 5:50 p.m., February 26, 1982,
Room 305, OEOB

MINUTESStudy Plan and Milestone Schedule

- o Discussion. The Study Plan and Milestone Schedule were reviewed. Mr. Rowan informed the group that he would chair Part III, Section A (Threat). DOD added Bing West (ASD/ISA) as a co-chair to Part III, Section E (Non-Nuclear Forces).
- o Results. The Study Plan and Milestone Schedule were approved and it was agreed that the study will proceed according to the published time lines.

Part II, Implementing Strategies

- o Discussion. Revised Part II was distributed to all participants. The revision points out that: (1) Part I of the NSSD 1-82 study will provide the common starting point for each set of national security strategies to be developed; (2) the full articulation of US national strategy requires the integration of all strategy components; (3) the study of the non-military strategy components will be accomplished on an expedited basis. Mr. Reed provided a status report of other ongoing strategy/policy studies.

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- o Results. (1) Part II was approved. (2) It was agreed that the NSC Staff would monitor the progress of work on the other components of US national strategy, ensuring that appropriate National Security Study Directives are developed, approved, and that the study efforts are begun. The understanding reached was that there would be overlap among the various projects and, upon completion of the non-military components, amendments would be made as appropriate.

Funding Levels

- o Discussion. LTG Gorman expressed the need to include a discussion of funding levels to guide the work in Part III. All participants agreed that it would not be possible to develop a useful near-term strategy without funding guidelines.
- o Results. It was agreed that current DOD budget guidance will be used as the funding guideline for those portions of Part III which require such guidance.

Part I, National Objectives and the International Environment

- o Discussion. Part I was reviewed. Participants expressed the need to refine this section, to include consideration of the following additional topics: (1) sense of time; (2) additional emphasis on allies and friends; (3) industrial base for mobilization; (4) space; (5) sea-bed; (6) arms control. There was no objection to any portion of Part I, as currently written. The discussion focused on expanding Part I.
- o Results. It was agreed that the Part I sub-working group would develop the final draft and distribute on March 3. If any issues remain, appropriate issue papers are to be distributed along with the final draft.

Part III, Military Component of US National Security Strategy

- o Discussion. All sections (A-G) were reviewed. Mr. Rowan requested guidance on the intended length of each section.
- o Results. (1) Sections A through E were approved as written. (2) Section F (Force Integration) is to be relettered as Section G and rewritten. LTG Gorman assumed responsibility for rewriting the force integration section. (3) Section G (Security Assistance) is to be relettered as Section F and was approved as written. (4) Each section should be approximately 10-15 pages with a brief one-page summary.

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Other Notes

- o Involvement of Other Cabinet Members. Mr. Bailey expressed the need to bring Cabinet Members on board. He noted that unless other appropriate principals are brought into the Part I effort, we would face difficulties in the future. Mr. Reed agreed with this concern and stated that he would determine how to handle the problem.

Taskings

- o Part I. Under the direction of Carey Lord, the Part I sub-working group is to redraft Part I and distribute the final draft and any issue papers to the participating agencies on March 3. The final draft will be the principal subject of the Interagency Review Group Meeting on March 5.
- o Part III, Force Integration. LTG Gorman is to provide a new version of the force integration section to the review group at the March 5 meeting.
- o For the NSC Staff. At the March 5 meeting, the NSC Staff is to propose a plan to bring other appropriate Cabinet Members into the Part I review process.
- o For All Participants. With the revisions noted in these minutes, the drafting process for Part III can now begin in earnest. Mr. Reed noted that Sections A-C are to be completed by March 13.

Next Meeting

The third meeting of the NSSD 1-82 Interagency Review Group will be held on March 5, 1982, in Room 305, OEOB, at 1:30 p.m.

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